



WASHINGTON STATE
COMMUNITY COLLEGE

Vision 2021 Overview

Mission, Vision & Values



Mission:

WSCC serves the education and workforce needs of our community by providing dynamic and affordable associate degree and certificate programs in an atmosphere that promotes student success.

Vision:

We inspire and facilitate individual excellence and success.

Values:

In creating an environment of trust and respect for faculty, staff, and students, the WSCC community strives to live by a set of values to be practiced each day and in each encounter.

Respect – To acknowledge the humanity of all individuals through compassionate action.

Ethics – To demonstrate honesty, integrity, responsibility, and accountability.

Inspiration – To provide an atmosphere that encourages our campus community to develop, grow, and succeed as lifelong learners.

Inclusion – To provide an atmosphere that fosters respect and acknowledges, explores, and embraces the diversity and uniqueness of all regional and global cultures.

Success – To enable all students, faculty, and staff to be successful academically, personally, and professionally.

Excellence – To reach our maximum potential as a community college through continuous improvement, institutional growth, excellence in teaching, and community engagement.

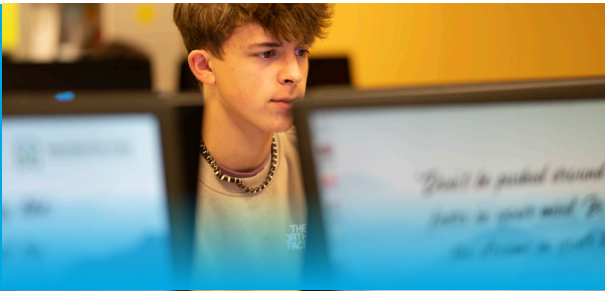
Teamwork – To foster a culture of collaboration within the campus community that supports our mission, our students, our employees, and the surrounding area.

Stewardship – To be responsible stewards of college resources: human, fiscal, natural, physical, and virtual.



Strategic Priorities

Strategic Priority #1



Student Access

Goals

- 18-19 Increase the number of students enrolled in technical programs that lead to in-demand jobs in this region by developing career communities and expanding career services.
- 18-19 Enhance transfer opportunities for students by increasing the number of higher education partnerships.
- 19-20 Build Career Pathways by increasing the number of CCP courses in high schools, including technical courses.
- 19-20 Increase the number of adult students in programs that lead to in-demand occupations by implementing new delivery models.
- 20-21 Promote access to underrepresented/underserved MOV residents by developing new programs and delivery formats.
- 20-21 Expand CCP Pathways to increase the number of students in year 13 in WSCC technical programs.

Strategic Priority #2



Student Success



Goals

- 18-19 Increase the number of students completing college level English and math in first year by implementing new remediation strategies.
- 18-19 Coach students for college and career success by creating personalized academic pathways for students to help them achieve their goals.
- 19-20 Increase student retention by revamping the new student onboarding and advising process.
- 19-20 Ensure equity in student success outcomes by identifying performance gaps and developing interventions.
- 20-21 Increase the number of degrees and certificates awarded by reducing time and cost to completion.
- 20-21 Redesign the first-year experience to increase persistence.
- 20-21 Increase the number of degrees awarded through reverse transfer.

Strategic Priority #3



Community & Workforce Development

Goals

- 18-19 Expand sector partnerships by engaging business leaders to align curricula and work-based experience.
- 19-20 Build a talent supply chain of employees to meet the community's workforce needs by increasing incumbent worker training programs.
- 19-20 Improve health/wellness and expand co-curricular opportunities for the campus community by developing a plan to build a H&W facility.
- 20-21 Set benchmarks by program for job placement.
- 20-21 Launch a capital campaign to support the building of a Health & Wellness facility



A Note from the President to the Community

This year marks 50 years that Washington State Community College (WSCC) has served to strengthen the economic growth of the Mid-Ohio Valley. From our humble beginnings as a technical college, to a community college that supports more than 2,300 students with more than 11,000 alumni, WSCC has undergone great transformations to get to where we are today. And while we celebrate this significant half century milestone, we continue to work to bring about greater changes to this institution that will catapult us to an even greater future.



When I accepted the position as President at WSCC, I had ambitious goals. Fueled by my fellowship with The Aspen Institute where 40 academic leaders from across the nation were focused on the critical need to improve student success, my team and I began looking at ways we could make an immediate impact on our campus. As a result of that experience, as well as our WSCC's affiliation with the Ohio Association of Community Colleges, Washington State has been able to align itself with proven practices related to student success, called Guided Pathways. This project involves a comprehensive redesign of the student experience from first contact to completion. It's the foundation for our Vision 2021.

Vision 2021 broken down into three phases:

Year 1. Redesign our Center for Student Success to offer wrap-around student support. We dedicated more resources to student support services, which includes tutoring, transfer assistance, mentoring, and mental health counseling. All of the services offered by CSS are focused on helping students overcome barriers that keep them from earning a degree and starting their career.

Year 2. Change the student experience from inquiry to enrollment by consolidating support services to one convenient area of campus, called the Student OneStop. Here, students are provided personalized support at the critical entry phase. Admissions, College Credit Plus (CCP), financial aid, records, and our business office functions are incorporated in one convenient space. This revamp allows staff to make personal connections with students and serve as the single point of contact for the entire enrollment process.

Year 3. Implement the 8-week instructional delivery model. Beginning in the Fall 2022, the traditional 16-week semester will be divided into two eight-week sessions where students will focus on fewer courses each session. The change is expected to improve student success, reduce time to degree completion, and reduce the cost of education. The 8-week model should make it easier for adults who juggle work, family, and other responsibilities to manage college.

Guided Pathways is the future of higher education and WSCC is proud to be among the institutions serving to blaze the trail. Implementing this initiative will be a long and challenging process, however, I am grateful that our faculty and staff support this vision. An undertaking of this magnitude would not be possible without their hard work and dedication to advancing student success.

Sincerely,

A handwritten signature in black ink that reads "Vicky Wood". The signature is fluid and cursive, with the first name "Vicky" and last name "Wood" clearly legible.

Vicky Wood, Ph.D.
President